

Arizona Blvd Pipeline CANG Camp Roberts, California

Prime Contractor: Red Mountain LLC

Contract Number W91238-10-C-0039

Original Contract \$ Value \$1,966,988.00

Current/Final Contract \$ Value \$1,966,988.00

A contract modification was issued to revise the original delivery date from June 1, 2011 to July 18, 2011 based upon the date the Notice to Proceed was issued. The period of performance remained at 240 days from the Notice to Proceed.

Contract Award: Sept. 24, 2010

Final Completion Date: Nov. 7, 2011

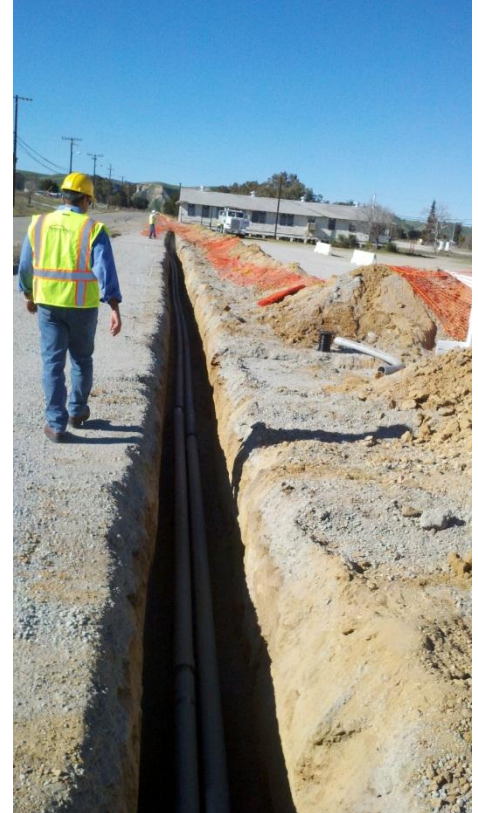
Description of Work:

This project replaced the existing point of entry switch building; multi-mode fiber communication lines and switches; and the existing 6" steel gas main along Arizona Blvd. We used the same trench for the fiber communications and the gas main creating a clean utilities corridor while reducing costs in terms of dollars spent and energy consumed for construction.

We constructed a 9500 linear foot trench measuring 2 to 3 ft wide by 4 ft deep. We installed approximately 4500 linear feet of 6" MDPE gas line with sand bedding in the trench and connected to existing gas branch mains. We pressure tested the system. We also installed approximately 24,000 linear feet of 4" communications conduit in the trench and later pulled 4500 linear feet of 288 count single mode fiber optic cable through the conduit. We also backfilled the trench and compacted to 90+ percent to meet specification requirements. We also replaced all street and sidewalk crossings which had been disturbed due to the project along the length of Arizona Boulevard. We also installed a precast communications shelter and relocated Camp Roberts Point of Connectivity (POC) to it. Relocating the POC required a scheduled shut down for 4 days to enable relocation of equipment and connectivity/termination of new and existing fiber.

The technical aspects of this project include trenching, underground utilities, fiber optics cabling and terminations, and coordination with the post and utilities providers for the shut down and relocation of the point of connectivity. An important aspect of all of this is ensuring safety on the jobsite for all of our employees, subcontractors, suppliers and visitors to the site.

With construction projects taking place at multiple job sites and with simultaneously working trades, the risk of an accident occurring increases. The safety of our employees and the public is of the utmost concern to us. To this end we ensure that all of our management personnel and employees are trained continually in the latest safety practices and procedures to meet OSHA, Cal-OSHA and the Corps of Engineers EM 385-1-1 standards as well as our own company



policies. We use those regulations and go by the most stringent standard when performing our work and supervising others. The quality of our employees and enforcement of our safety policies are why we have had no job site accidents in our seven year history.

Our team for this and every project includes a mixture of our office support staff and project staff on site. Our on-site team for this pipeline project consisted of Ray Hasch, Bill Simpson and Rory Vizard. Ray served as the Project Manager and Quality Control Manager while Bill served as the Site Safety & Health Officer. Rory Vizard served as an alternate Site Safety & Health Officer. Todd Broussard served as an alternate for the Quality Control Manager and Site Safety & Health Officer during this contract. Ray also served as project scheduler.



The office staff consists of our Operations Administrator, Danita Seyer; Controller and Contract Coordinator, Charissa Kier; and Office Clerk, Chelsie Meyers. Danita also performs scheduling, overall safety management for the company, submittals preparation, and she writes the Quality Control and Safety plans for the projects. Danita has about eight years of experience in construction and in performing those duties. Charissa administers all subcontracts, prepares and manages the certified payroll process, and performs all accounting duties to include billings to the client and payment to the suppliers and subcontractors. She has more than 12 years of experience in construction. Chelsie is the office clerk. She provides all support for certified payrolls and submittals as required. She has been working for Red Mountain for two years as an office clerk.

This project included underground utility work as well as trenching, concrete and asphalt repair. This project also is located at Camp Roberts and required working with the Post facilities management to ensure continued access of the roadways by Post personnel which meant we had to plan for and implement traffic control measures to ensure everyone's safety during the project.



Work on site for this project began in February 2011 while a housing project for which we are the prime contractor at Fort Hunter Liggett began construction in March 2011. In addition, we also had a dining facility repair job underway at Camp Parks in the spring of 2011. Thus, this project when taken in the aggregate with the other projects that we performed during the same timeframe also demonstrates our ability to work in multiple locations with on-going construction and a great variety of activities occurring simultaneously. This ability to multi-task is extremely important to the management of a contract such as the Camp Roberts Utilities Upgrade which will require several active job sites spread out over an area each with ongoing work by different trades being performed.

Along with Red Mountain's ability to multi-task, our Controller, Charissa Kier, has many years of experience in

construction accounting. She has worked with a wide range of construction project types to include both tract residential housing and government funded projects. One residential project was 121 houses with the complete build out occurring in 3 years, costing approximately \$25 million including both underground improvements and vertical construction. Charissa's responsibilities included subcontract management of approximately 25 different subcontractors. She was also responsible for ensuring that all invoices were paid in a timely manner and all necessary documentation was received by subcontractor. Immediately prior to joining Red Mountain in 2010, she was the controller for a general contractor who self-performed framing, drywall, and acoustical ceilings with annual revenues of approximately \$25 million. Charissa expanded her knowledge and experience by managing construction funds and the overall financial well-being of the company.

Self-performed: Our employees performed all management functions to include project management, quality control, safety and on-site supervision. In addition, our employees cleaned, installed slurry seal, and repaired the concrete as needed. We also installed the foundation system for precast communications building.

Subcontractors: Dalton Pipeline & Excavation, Inc.: Performed trenching, installed the conduit for fiber, set concrete vaults, assembled and installed the gas pipe into the trenches prior to backfilling and compacting.

Mike Roach Electric, Inc.: Provided an underground power connection to the new precast communications shelter and pulled fiber through conduit which had been installed by Dalton. He also terminated all the fiber at every building connection.

Yamabe and Horn Engineering, Inc.: Is under contract to perform the as-built survey and record drawings as soon as the project is completed in July 2011. They have performed this work for us on many other contracts successfully.

Project Reference: CSM Joseph Menard, California Army National Guard, phone 916-854-1949, fax 915-854-3643, email joseph.menard@us.army.mil, Bldg. 5, 2814 B Street, Sacramento CA 95816.

